

# Willows City Council Regular Meeting 

March 12, 2024
Willows City Hall
6:00 PM

City Council
Gary Hansen, Mayor Evan Hutson, Vice Mayor Rick Thomas, Council Member Forrest Sprague, Council Member
David Vodden, Council Member

City Manager
Marti Brown

Watch the Council meeting online via Zoom (Passcode 95988):
https://us06web.zoom.us/i/88951212670?pwd=|4iBSPmbNMSALW6cLLmsjqd2BR3Eke. 1
Remote viewing of the City Council meeting for members of the public is provided for convenience only. In the event that the remote viewing connection malfunctions for any reason, the City Council reserves the right to conduct the meeting without remote viewing.

## 1. CALL TO ORDER

## 2. PLEDGE OF ALLEGIANCE

## 3. ROLL CALL

## 4. CHANGES TO THE AGENDA

## 5. PRESENTATION

## a. Managing Sidewalk Liability

Recommendation: Receive presentation and provide feedback and direction to staff.
Presenter: Marcus Beverly, Program Administrator, Northern California Cities Self-Insurance Fund
(NCCSIF - JPA)
Contact: Marti Brown, City Manager, mbrown@cityofwillows.org
b. Master Fee Schedule - Project Update

Recommendation: Receive presentation on the Master Fee Schedule Project - Comprehensive
Update and provide any feedback.
Contact: Joe Bettencourt, Community Development \& Services Director, jbettencourt@cityofwillows.org

## 6. PUBLIC COMMENT \& CONSENT CALENDAR FORUM

All matters on the Consent Calendar are considered routine and are approved by one motion and vote, unless Councilmembers or the City Manager first requests that a matter be removed for separate discussion and action. Individuals wishing to address the City Council concerning Consent Calendar items or regarding matters that are not already on the agenda are invited to make oral comments of up to three minutes at this time. Please address your comments to the Mayor and Councilmembers, and not to staff and/or the audience. By State law, the Council is not permitted to undertake any action or discussion on any item not appearing on the posted agenda. If you have any documentation that you would like distributed to the City Council, please mail it to the City Clerk at 201 North Lassen Street, Willows, CA 95988 or email it to: ahoover@cityofwillows.org.

## a. Register Approval

Recommended Action: Approve general checking, payroll, and direct deposit check registers.
Contact: Amos Hoover, City Clerk, ahoover@cityofwillows.org
b. Minutes Approval

Recommended Action: Approve the February 27, 2024, meeting minutes.
Contact: Amos Hoover, City Clerk, ahoover@cityofwillows.org
c. Amendment - Willows Employee Association (WEA) Memorandum of Understanding (MOU)

Recommended Action: Approve amendment to the WEA's MOU approving the United Public
Employees of California (UPEC) to represent the bargaining unit in labor negotiations and all areas of bargaining.
Contact: Marti Brown, City Manager, mbrown@cityofwillows.org

## 7. DISCUSSION \& ACTION CALENDAR

All matters in this section of the agenda are discussed and will be acted on individually. Individuals wishing to address the City Council concerning any of these items are invited to make oral comments of up to three minutes at this time. Please address your comments to the Mayor and Councilmembers, and not to staff and/or the audience. When the Mayor calls for public comment, please raise your hand to be acknowledged. While not required, the City requests that you please state your name clearly for the audio recording. By State law, the Council is not permitted to undertake any action or discussion on any item not appearing on the posted agenda. If you have any documentation that you would like distributed to the City Council, please mail it to the City Clerk at 201 North Lassen Street, Willows, CA 95988 or email it to: ahoover@cityofwillows.org.
a. Use of Façade Improvement Funds

Recommended Action: Discuss potential uses of the remaining \$4,729.64 of Façade Improvement Funds.
Requested by: Councilmember Sprague
Contact: Forrest Sprague, Councilmember, fsprague@cityofwillows.org
b. Agreement with Willows Unified School District to lease City-Owned Property

Recommended Action: Authorize the City Manager to execute a lease agreement with the Willows Unified School District to lease City-owned property (APN: 002-031-005).
Contact: Marti Brown, City Manager, mbrown@cityofwillows.org

## 8. COMMENTS \& REPORTS

a. Council Correspondence
b. City Council Comments \& Reports
c. City Manager's Report

## 9. CLOSED SESSION

Pursuant to Government Code Sections $\S 54954.3$, the public will have an opportunity to directly address the legislative body on the item below prior to the Council convening into closed session. Public Comments are generally restricted to three minutes.
a. Conference with Labor Negotiators (§54957.6)

Agency Designated Representatives:
Marti Brown, City Manager and Carolyn Walker, City Attorney
Employee Organizations: WEA, UPEC, and Management
b. Public Employee Performance Evaluation (§ 54957)

Title: City Attorney

## 10. ADJOURNMENT

This agenda was posted on March 7, 2024.


Amos Hoover, City Clerk

A complete agenda packet, including staff reports and back-up information, is available for public inspection during normal work hours at City Hall or the Willows Public Library at 201 North Lassen Street in Willows or on the City's website at www.cityofwillows.org.

In compliance with the Americans with Disabilities Act, the City of Willows will make available to members of the public any special assistance necessary to participate in this meeting. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 ( 42 U.S.C. Sec. 12132). The public should contact the City Clerk's office at 934-7041 to make such a request. Notification 72 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting.

The City of Willows is an Equal Opportunity Provider.


Date: $\quad$ March 12, 2024
To: $\quad$ Honorable Mayor and Councilmembers
From: Marti Brown, City Manager
John Wanger, City Engineer
Subject: Managing Sidewalk Liability

## Recommendation:

Receive the "Managing Sidewalk Liability" presentation (Attachment 1), review the attached supplemental materials, and provide any feedback and policy direction.

## Rationale for Recommendation:

Sidewalk liability has been an ongoing issue for the City of Willows. As a result, and at the request of Councilmember Hutson, the City has requested the Program Administrator of the Northern California Cities Self-Insurance Fund (NCCSIF) to present on the subject matter from a liability and insurance perspective. In addition, staff included other supplemental and related materials from a previous staff presentation.

## Background:

In the fall of 2023, during a discussion related to sidewalk hazards and city liability, Councilmember Hutson requested a public presentation to the Council on this topic. As a result, staff invited the Program Administrator, Marcus Beverly, of the NCCSIF JPA (of which the City is a member) to present on this topic (Attachments 1 and 2).

In addition, and as indicated by the attachments, staff have presented on this topic before including proposing an extensive Sidewalk Repair Program (Attachments 3, 4, 5, 6 and 7).

## Discussion \& Analysis:

The City of Willows is the only City included in the NCCSIF JPA that does not have a sidewalk-related liability ordinance in its municipal code consistent with State law and protecting the City from future liability should a member of the public become injured while using a public sidewalk.

As the City is currently overhauling its municipal code, staff recommend adding a sidewalk ordinance to the municipal code and protecting the city from future liability.

## Fiscal Impact:

There is no fiscal impact by receiving this presentation.

## Attachments:

- Attachment 1: Managing Sidewalk Liability, Powerpoint Presentation
- Attachment 2: FY 2023-24 NCCSIF Annual Report
- Attachment 3: Sidewalk Replacement Program, Staff Report
- Attachment 4: Sidewalk Replacement Program, PPT
- Attachment 5: Sidewalk Repair Estimates (based on ADA study)
- Attachment 6: Sidewalk Repair Priority - Completed
- Attachment 7: Sidewalk Repair Priority - School Routes


# MANAGING SIDEWALK LIABILITY 

## Willows City Council <br> March 12, 2024

Presented by
Marcus Beverly
NCCSIF Program Manager
Alliant Insurance Services


## Introduction

Willows is a Member of Northern California Cities Self Insurance Fund

- Administered by Alliant Insurance Services
- Willows is self-inured for Liability claims up to $\$ 50,000$ and Workers' Compensation up to \$100,000
- Please see Annual Report for More Information


## PURPOSE

Provide an overview of the liability risks associated with sidewalks and what you can do to reduce those risks, including:

- Ordinance(s)
- Inspection \& Maintenance Programs
- Best Practices


## OUTLINE/AGENDA

■ Sidewalk Claims \& Ordinance

- Inspection \& Maintenance

■ Best Practices

## CLAIMS \& ORDINANCE

## Sidewalk Claims for One JPA



- 200 + Total Claims Over last 10 years
- $\$ 3.4$ Million Paid
- $8.5 \%$ of All Claims ( $2^{\text {nd }}$ highest cause)
- $7 \%$ of All Paid ( $4^{\text {th }}$ highest severity)
- \$23,994 Average Paid 2012-2022; 9 claims > \$100,000
- One Claim in $2019=\$ 623,709$

- Over 30 ADA related sidewalk/access discrimination claims
- Five ADA- Related Claims From Same Person $=\$ 400,000$
- Does NOT include cost to correct!
- L.A. agrees to spend \$1.3 billion to fix sidewalks in ADA case
- New claims for allowing homeless to block ADA access


## Willows Sidewalk Related Claims



## The Problem

Outdoor surfaces, such as parking lots, sidewalks and walkways, are one of the leading areas for slip and fall injuries

- Varies by city
- Aging infrastructure
- Poor street tree selection
- Rural feel v. developed areas
- Lack of documented inspections
- Budgets strained for repairs
- Losses are frequent and add up
- Most claims are within member deductible


## The History

## Legal History <br> $8)^{2} \cos$ 8)

- Common Law - adjoining property owner had no duty to maintain sidewalks and therefore no liability for mere failure to maintain. Could be liable for other acts of negligence.
- Streets and Highways Code §5610 (1941) property owner has duty to maintain adjacent sidewalk and can be liable to the municipality if it is forced to repair or maintain. However, owner not liable for damages to the public for failure to maintain.

Current law unless local ordinance applicable

## Current Situation With No Ordinance



- Property owner has duty to MAINTAIN sidewalk except if City created the problem (tree?)
- CA Streets \& Highways Code § 5610
- City is liable for damages due to property owner's failure to maintain and for hazards the City or third persons create, including defective utility work or boxes
- Property owner is liable for damages arising from hazards they create or if they exercise dominion or control over the abutting sidewalk.


## The "San Jose" Ordinance

14.16.2205 - Liability for injuries to public.

The property owner required by Section 14.16.2200 to maintain and repair the sidewalk area shall owe a duty to members of the public to keep and maintain the sidewalk area in a safe and nondangerous condition. If, as a result of the failure of any property owner to maintain the sidewalk area in a nondangerous condition as required by Section 14.16.2200, any person suffers injury or damage to person or property, the property owner shall be liable to such person for the resulting damages or injury.

## Court's Reasoning in Upholding Ordinance

- Serves important public policy purpose
- Provides an additional level of responsibility
- Owners often in the best position to quickly identify and address potentially dangerous conditions
- Provides incentive for property owners to maintain Gonzales v. City of San Jose opinion 125 Cal.App.4th 1127 (Cal. Ct. App. 2004)
■ Ordinance does not absolve City of liability for dangerous conditions on sidewalks

■ Both city and property owner could be liable

## Pros/Cons



It's Risk Management 101

■ Fair to enable liability arising from city property to owner who has no say in how built or used?

- Person who has duty to maintain is normally liable for their failure and such liability is transferred routinely in contracts
- City still retains property owner liability

■ Insurance companies prepared to shoulder?

- One more reason to cancel?
- One more pot of money for plaintiffs?

■ How should risk be paid for?

- By taxpayers generally or by owner and insurance?
- City not doing its duty if doesn't at least consider ordinance?


## Bottom Line on Ordinance

- You are enabling liability to third parties against the property owner for damages arising from failure to maintain
- NOT a free pass on liability or duties of the City

■ Risk management best practice - have obligation to transfer?

- Should be part of public education and outreach program
- Provide guidance and incentives if possible
- Result is a more effective program for maintaining sidewalks and reducing claims


## Recommended Best Practices



- Local Ordinance at least as broad as S\&H code
- Liability transfer ordinance should be considered by Council
■ Look at trees, too! Who owns?
- Documented inspection program
- Active maintenance program (duty to inspect)
- Warn, restrict, repair, remove
- Notify property owner of maintenance obligation
- Follow up, repair and bill if needed
- Offer incentives


## Things to Consider

- Streets and Highway Code specific format for notices of repair to homeowners
- Administrative cost sending notices can be as expensive as repairing hazard. Average cost for PCC to repair property line \$125-150
- Political climate to enforce Streets and Highway Code, lien residents' homes
- Don't forget City owned property or sidewalk lifted by city trees
- Head in the sand approach doesn't work
- Having a Program in place is best practice to

5610. The owners of lots or portions of lots fronting on any
portion of a public street or place when that street or place por
improved or if and when the area between the stroperty oline of the
adjacent property and the street line is maintained as a park or adjacent property and the street line is maintained as a park or
parking strip, shall maintain any sidewalk in such condition that the
sidewalk will not endanger persons or property and maintain it in a pridealk will, not endanger persons or property and maintain it in a
sind
condition which will not interfere with the public convenience in the condition which will not interfere with the public convenience in
use of those works or areas save and except as to those conditions
created or maintained in, upon, along, or in connection with such use of those works or areas save and except as to those conditions
created or maintained in, upoo, along, or in connection with such
sidewalk by any person other than the owner, under and by virtue of any permit or right granted to him by law or by the city authoritic
in charge thereof, and subs perso in charge thereof,
relation thereto.
5611. When any portion of the sidewalk is out of repair or pending reconstruction and in condition to endanger persons or property
condition to interfere with the public convenience in the use of
such sididwalk, the superintendent of streets shall notify the such sidewalk, the superintendent of streets shall notify the owner
or person in possession of the property fronting on that portion of or person in possession of the property fronting on that
such sidewalk so out of repair, to repair the sidewalk.
5612. Notice to repair may be given by delivering a written notice ersonally to the owner or to the person in possession of tha
roperty facing upon the sidewalk so out of repair, or by mai property facing upon the sidewalk so out of repair, or by mailing
postal card, postage prepaid, to the person in in possession of such
property or to the property, or to the owner thereof at his last known address as the
same appears on the last equalized assesment rolls of such city or
to same appears on the last equalized assessment rolls of such city or
to the name and address of the person owning such property as shown
in the records of the office of the clerk. reduce liability

## Resources

- NCCSIF Sidewalk Liability Best Practices \& Management Program Template - https://www.nccsif.org/
- City of Sacramento Sidewalk Maintenance Program Handbook

■ "But It's Your Sidewalk" - League of CA Cities

- ADA Best Practices Tool Kit for State and Local Governments
- City of Gilroy 50-50 program https://www.cityofgilroy.org/DocumentCenter/View/681/Sidew alk-Repair-Program

■ Contact your JPA staff or risk management consultant for more

## In Summary

■ Pass, or at least Council consider, a "San Jose" ordinance

- Risk Management Best Practice
- Or provide funding/program/outreach
- Tackle trees, too!

■ Have an Inspection and Maintenance Program

- Prioritize areas and hazards
- Don't forget ADA issues
- Repair and Service Options
- Cutting v. Grinding
- Crew Efficiency

Comments/Questions?

## Thank You!

## NORTHERN CALIFORNIA CITIES SELF INSURANCE FUND 2023-2024 ANNUAL REPORT



## LETTER TO OUR MEMBERS

Dear Members,

I am proud to serve as President of the NorCal Cities Self Insurance Fund (NCC) and present their Annual Report for FY 23/24. In this $44^{\text {th }}$ year of operation the risks that challenge our member cities continue to evolve and show no signs of letting up, from wildfires to cyber-attacks to record snow and flooding. Given these challenges, I am confident NCC will continue to serve members by making adjustments and decisions that allow us to respond and prepare for present and future risks.

The JPA was formed in the late 1970's when the concern was Workers' Compensation coverage. In the 1980's members were faced with a liability insurance crisis and NCC responded by creating a self-insured Liability Program. In the past few years, we have faced an unprecedented "hard market" cycle with most lines of coverage extremely challenging to place. Liability judgements and settlements continue to set records in an environment often unfriendly to public agencies. Property insurance is increasingly expensive and harder to find, with carriers increasing rates, decreasing coverage, and pulling out of California entirely. The only recent good news is the Cyber market has stabilized after a few years of extreme volatility.

NCC members have responded to this environment with continued focus on risk management and conservative funding. The group added training and services related to wildfire, cyber, and critical incident risk management while continuing to address public safety and public works risks. In FY 22/23, over \$675,000 was allocated to member risk management programs and reserves, and three members received NCC's first Cash for Safety Culture Awards for their efforts. This dual focus on risk control and conservative funding is reflected in the results; during FY 22/23, Net Position increased \$1,475,442 after payment of dividends totaling \$2,745,542.

The Workers' Compensation Program continues to provide stable results, with an underlying NCC rate decrease of (9.7\%) and a net increase of $2 \%$ in total funding, reducing the impact of a $29 \%$ increase in excess insurance. Net Position increased by $\$ 1,616,297$ to $\$ 18.6$ million after more than $\$ 1.3$ million in dividends were returned to members. And while challenges accessing prompt and effective medical treatment continue to impact return to work programs, we were successful in working with other organizations and a new partner to open a clinic in Chico, an underserved area for our members.

The Liability Program has experienced similar though more dramatic results. NCC's self-insured funding has been relatively stable while weathering big increases in excess coverage costs, driven by more frequent severe claims against public entities in general. The rate for the self-insured coverage increased by $7.6 \%$ while increasing the self-insured retention from $\$ 750,000$ to $\$ 1,000,000$. Excess coverage increased $21 \%$, representing $43 \%$ of the total funding increase in FY 23/24. In FY 22/23, Net Position decreased $(\$ 140,855)$ after payment of dividends totaling $\$ 468,889$ and an unrealized investment decrease of $(\$ 196,210)$.

Members will continue to face challenges in this unprecedented environment, and NCC will continue to be a valuable partner delivering on its mission to protect member resources by providing access to broad coverage and quality services at rates more competitive than members could obtain on their own. As NCC President I am pleased to support the continued success of the group in providing exceptional service, coverage, and sound risk management practices to our members.

Sincerely,


Rachel Ancheta - NORCAL CITIES President, Human Resources Director- City of Dixon


## TABLE OF CONTENTS

HISTORY OF THE JPA ..... 1
GOVERNANCE ..... 2-4
FY 22/23 MEMBERS PARTICIPATING IN EACH PROGRAM ..... 5
LIABILITY PROGRAM ..... 6-7
WORKERS' COMPENSATION PROGRAM ..... 8-9
PROPERTY PROGRAM$10-11$
CRIME PROGRAM ..... 12
OTHER PROGRAMS ..... 13
SERVICES ..... 14-16FINANCIAL OVERVIEW17-18
$\qquad$ 19


## HISTORY OF THE JPA

NCCSIF was founded in 1979 as the Northern California Cities Workers' Compensation Fund.
Formed as a Joint Powers Authority (JPA), it is one of the first pooled municipal programs in California.
In 1981, members formed the Liability Program to apply the same concepts of pooling coverage for comprehensive coverage designed for municipalities.
In 1987, the Joint Powers Authority's name was changed to Northern California Cities Self Insurance Fund (NCCSIF), rebranded as NorCal Cities, or NCC, for the group's $\mathbf{4 0}^{\text {th }}$ anniversary.

The same year NorCal Cities began to offer group purchase of:

- Property,
- Crime, and
- Employee Assistance Program (EAP) coverage.

In 1991, the pool began shared risk programs for Liability and Workers' Compensation.

The group has grown to twenty-two cities that pool coverage to $\$ 500,000$ for Workers' Compensation and $\$ 1,000,000$ for Liability.

In 1993, NCC joined CJPRMA for Excess Liability Coverage.
The same year, NorCal Cities became one of the first pools to achieve CAJPA Accreditation with Excellence.

In 2003, NorCal Cities joined CSAC-EIA for Excess Workers' Compensation Pooled Coverage.

Since 2008 the pool has expanded coverage and increased the number and variety of risk management services and resources for members, including:

## MISSION STATEMENT

The Northern California Cities Self Insurance Fund (NCC) is an association of municipalities joined together to protect Member resources by stabilizing risk costs in a reliable, economical and beneficial manner while providing members with broad coverage and quality services in risk management and claims management.

- Cyber and Pollution Liability Coverage through the Property Program
- Online training and risk management resources through Vector Solutions
- Sewer operations risk management through DKF Solutions
- Police Policy updates and training through Lexipol
- Body-worn camera grants for police agencies
- Risk Management Best Practices and Scorecard to benchmark and improve member operations
- Comprehensive Risk Assessments, training, and consultation from Sedgwick Risk Services
- Deadly Weapons Response Coverage to assist members in responding to such incidents.
- Cyber Excess and Risk Control Resources
- Wildfire Risk Assessments and mitigation

Among the training topics this year were Aquatics Risk Management, AB 1234 and AB 1825, Verbal Judo, Ergonomics, Insurance Requirements in Contracts, and Risk Management 101. ACI Specialty hosted trainings on several topics, including Fostering Resiliency, Emotional Intelligence, and Effective Communication.

## GOVERNANCE

NorCal Cities operates under the direction of its 22 Member Cities, with each member represented on the Board of Directors. The Executive Committee consists of seven to eleven members that rotate on a geographical basis, with the President, Vice President and Treasurer elected by the Board. Four other committees review and make recommendations regarding risk management, claims, or financial issues.

## BOARD OF DIRECTORS

The Board of Directors is composed of a representative appointed by the City Council of each member agency. An Alternate Representative is also appointed to serve and may vote in the Board Member's absence. Current Board Members and Alternates
 are listed below.

| Member | Board Director | Alternate |
| :--- | :--- | :--- |
| City of Anderson* | Christy White | Jeff Kiser |
| City of Auburn | Jennifer Leal | Sean Rabe |
| City of Colusa | Ishrat Aziz-Khan | Shelly Kittle |
| City of Corning* | Brant Mesker | Vacant |
| City of Dixon | Rachel Ancheta | Kate Zawadzki |
| City of Elk Grove | Melissa Rojas | Kara Reddig |
| City of Folsom* | Allison Garcia | Steven Wang |
| City of Galt* | Stephanie Van Steyn | Lorenzo Hines Jr. |
| City of Gridley | Eliza Arteaga | Jodi Molinari |
| City of Ione | Jodi Steneck | Amy Gedney |
| City of Jackson* | Vacant | Dalacie Blankenship |
| City of Lincoln | Veronica Rodriguez | Claire True |
| City of Marysville | Jennifer Styczynski | Vacant |
| City of Nevada City | Sean Grayson | Gabrielle Christakes |
| City of Oroville | Elizabeth Ehrenstrom | Vacant |
| Town of Paradise | Vacant | Crystal Peters |
| City of Placerville* | Dave Warren | Cleve Morris |
| City of Red Bluff | Tom Westbrook | Anita Rice |
| City of Rio Vista* | Jennifer Schultz | Vacant |

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## GOVERNANCE



## EXECUTIVE COMMITTEE

The Executive Committee is a standing committee of the Board that acts as a steering committee for overall operation of the JPA and has been delegated certain duties in the Bylaws. The President of the Board serves as the Chair of the Committee, with the Vice President and Secretary as voting members. Remaining voting seats are selected on a rotating geographical basis. The Treasurer and CJPRMA Board Representative are nonvoting members of the Committee.

| Member | Name | Position |
| :--- | :--- | :--- |
| City of Dixon | Rachel Ancheta | President |
| City of Yuba City | Spencer Morrison | Vice President |
| City of Rio Vista | Jen Lee | Treasurer |
| City of Marysville | Jennifer Styczynski | Secretary |
| City of Anderson | Christy White | Member-at-large |
| City of Auburn | Jennifer Leal | Member-at-large |
| City of Folsom | Allison Garcia | Member-at-large |
| City of Nevada City | Sean Grayson | Member-at-large |
| City of Rio Vista | Jennifer Schultz | Member-at-large |
| City of Rocklin | Amanda Tonks | Member-at-large |
| City of Willows | Marti Brown | Member-at-large |



## GOVERNANCE

## CLAIMS COMMITTEE

The Claims Committee reviews claims in the Shared Risk Layer, authorizes settlements, and makes determinations on coverage. The Claims Committee has settlement authority from a Member's Banking Layer up to $\$ 250,000$, and the Executive Committee has authority to settle claims above that amount for both Liability and Workers' Compensation. The Committee also reviews NorCal Cities' claims management practices, claim audits, litigation management and approved attorney lists and makes recommendations as needed. The Executive Committee appoints members to the Claims Committee from their ranks.


## FINANCE COMMITTEE

The Board of Directors has delegated financial investment authority and other duties to the Executive Committee. The Executive Committee delegates these duties to the Finance Committee on an as-needed basis. The Treasurer is appointed annually by the Board and serves as the Chair of the Finance Committee.

## RISK MANAGEMENT COMMITTEE

NorCal Cities established a Risk Management Committee in 1991, comprised of at least one member from each City. Over the years, it has been enriched by participation from employees from Public Works, Finance, Human Resources, Police, Fire, and City Management who have contributed a broad range of ideas and best practices to the members.

The Committee's goal is to foster member risk management programs to reduce the frequency and severity of accidents and claims for loss or damage. Recognizing this goal, the Committee recently approved a Cash for Safety Culture Award Program to recognize and reward Members for promoting a positive safety culture within their organizations. The Committee annually recommends and administers a budget to provide each member hands-on risk management consultation and training. For FY 23/24, the risk management budget is $\$ 504,616$, or $33 \%$ of the pool's administration expenses.

## POLICE RISK MANAGEMENT COMMITTEE

Given the importance of managing public safety risks and the unique nature of their operations, members formed a separate Police Risk Management Committee, and all members with police departments are encouraged to participate. Members meet quarterly to share risk management tips, keep abreast of legislative and case law changes, and attend a training session at each Committee meeting.

The Committee also reviews major claims for risk management practices that can be shared or improved and evaluates equipment to prevent or minimize losses. Over the last twelve years, members have approved a total of $\$ 600,000$ in grant funds to implement body-worn camera programs, purchase protective gear, and other risk management goods and services. Each meeting includes feedback on how effective the funding and risk management techniques have been in reducing the number of claims and their severity.

Over the last year the committee has hosted training sessions including Social Worker, Therapist, Cop: Managing Today's Police Risk; Fortifying Personal Wellness, SB2 Implementation, Social Media Training, Tactical Driving for Law Enforcement, and Legislative update.


City of Yuba City Police Department

## FY 23／24 MEMBERS PARTICIPATING IN EACH PROGRAM

| MEMBER | $\begin{aligned} & \text { POOLED } \\ & \text { PROGRAMS } \\ & \hline \end{aligned}$ |  | GROUP PURCHASE |  |  |  |  |  |  | INDIVIDUAL PURCHASE |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| City of Anderson | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Auburn | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  | $\checkmark$ |
| City of Colusa | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Corning | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ |  |
| City of Dixon | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Elk Grove | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ |
| City of Folsom | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| City of Galt | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  |  |
| City of Gridley | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ |  |
| City of Ione | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ |
| City of Jackson | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |  | $\checkmark$ |  | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Lincoln | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ |  |
| City of Marysville | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ |  |
| City of Nevada City | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ |  |  |  |  |  |  |  | $\checkmark$ |
| City of Oroville | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  |
| Town of Paradise | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Placerville | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ |  |  |  |  |  |  |  | $\checkmark$ |
| City of Red Bluff | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ |  | $\checkmark$ |  |
| City of Rio Vista | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ |  | $\checkmark$ | $\checkmark$ |  |  |  | $\checkmark$ | $\checkmark$ |
| City of Rocklin | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  | $\checkmark$ |
| City of Willows | $\checkmark$ | $\checkmark$ |  |  |  |  | $\checkmark$ | $\checkmark$ |  |  |  |  |  |  | $\checkmark$ |  |
| City of Yuba City | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |  |  |  |  |  | $\checkmark$ |

APIP＝Alliant Property Insurance Program ADWRP＝Alliant Deadly Weapon Response Program

ACIP＝Alliant Crime Insurance Program AMVP＝Alliant Mobile Vehicle Program

## COVERAGE HIGHLIGHTS

The Liability Program provides coverage for losses Members become legally obligated to pay as damages due to:

- Bodily Injury and Property Damage,
- Employment Practices Liability (EPL),
- Personal Injury, and


## - Public Officials' Errors or Omissions.

.) such Person and its Subsidiaries, taken a: $y$ their debts ac taking into acc lounts of cal 101 Of such Perso ach Perso ont, $y$ extension of cree made on such da f the proceeds of sucf extension of credit. I lefinition, (i) "debt" ans liability on a "cl neans any ( $x$ ) right ayment, whether or

Coverage is included for the Member City and its commissions, agencies, districts, authorities, boards, or similar entities coming under the Member's direction or control, in addition to officials, employees, or volunteers while acting for or on behalf of the Member.

The program is divided into three separate coverage layers - Banking, Shared Risk and Excess Coverage, as illustrated in the table to the right.

All three coverage layers include self-insurance. The Banking Layer is funded to pay for each Member's own claims, like a pre-funded deductible. The Shared Risk Layer is funded to pay for claims that are shared by all NorCal Cities Members. The Excess Layer is funded through the California Joint Powers Risk Management Authority (CIPRMA).


California Joint Powers RISK MANAGEMENT AUTHORITY

## Excess Layer

Excess Insurance: $\$ 7,500,000$ to $\$ 40,000,000$
EPL Coverage Limit: \$12,500,000 CJPRMA Members: $\$ 1,000,000$ to $\$ 7,500,000$

## Shared Risk Layer

Banking Layer Limit to $\$ 1,000,000$

## Banking Layer

Folsom: \$0 to \$100,000
All Other Members: \$0 to \$50,000

CJPRMA members pool risk up to $\$ 7,500,000$ and purchase excess reinsurance for total limits up to $\$ 40,000,000$, inclusive of NCC's Self-Insured Retention (SIR) of $\$ 1,000,000$ per occurrence, an increase from $\$ 750,000$ in FY $22 / 23$ and $\$ 500,000$ in past years, an indication of the increasing severity of claims. Other sublimits apply, including for Employment Practices Liability (EPL) and subsidence coverage. While the last few years have seen tremendous increases in reinsurance pricing and reductions of coverage, CJPRMA has continued to provide broad coverage, valuable risk management training, and professional excess claim management services.


City of Yuba City


City of Galt

## LIABILITY PROGRAM

## FINANCIAL HIGHLIGHTS

Total FY $23 / 24$ funding for the Liability Program is $\$ 13,733,453$. Members have agreed to maintain the funding Confidence Level at $80 \%$ despite recent funding increases, including $21 \%$ for the current year. Member payroll accounted for $5 \%$ of this year's increase, with the base rate for the NCC coverage increasing by $7.6 \%$. The excess insurance market continues to be challenging but shows some signs of easing, with an increase of $21 \%$, compared to $26 \%$ last year and $103 \%$ in FY $21 / 22$. Increased funding confidence levels have resulted in a decrease in Net Position of $(\$ 140,855)$ after dividends of $\$ 468,889$ and unrealized investment losses of ( $\$ 196,210$ ).

## PROGRAM HIGHLIGHTS

The Board of Directors annually reviews the Banking and Shared Risk financial status to evaluate the appropriateness of declaring either a refund or an assessment. The Banking Fund returned net dividends of $\$ 468,889$ to Members who exceeded their target funding levels. The Shared Risk Layer continues to be stable with funding within target benchmarks. However, rates overall have been increasing due to extremely "hard" excess insurance market conditions. The following chart shows the historical rates with and without the impact of refunds and assessments.

Ten years ago, the Liability net rates remained near historic lows due to large dividends that continued for several years. The gross rate was $\$ 2.45$ in 2013 before climbing to $\$ 3.44$ in 2018, in part due to increased losses during a period when the SIR was $\$ 1$ million. The rate has also increased due to an increase in the funding Confidence Level, from $65 \%$ in $14 / 15$, increasing to $80 \%$ in $18 / 19$, where it remains today. The net rate exceeded the base rate over four years from $13 / 14$ to $16 / 17$ due to Shared Layer Assessments. Since that time, the Net Rate has remained below the gross rate due to Banking Layer dividends.


## WORKERS' COMPENSATION PROGRAM

## COVERAGE HIGHLIGHTS

California Workers' Compensation laws require every employer to provide benefits to employees for injury and/or illness arising out of, or in the course and scope of, employment. Statutory benefits prescribed by law include:

- Medical Treatment
- Temporary Disability Payments
- Permanent Disability Compensation
- Rehabilitation

- Death Benefits

Like the Liability Program, coverage is divided into three separate layers, Banking, Shared Risk and Excess as illustrated in the chart to the right.

All three coverage layers include self-insurance. The Banking Layer is funded to pay for each Member's own claims, like a pre-funded deductible. The Shared Risk Layer is funded to pay for claims that are shared by all NorCal Cities Members. The Excess Layer is funded through the Public Risk Innovation, Solutions, and ManagementIPA (PRISM).


PRISM is a risk-sharing pool of most of the counties and many cities and special districts in California. Since 2003, NorCal Cities has participated in PRISM, currently providing coverage from $\$ 500,000$ to $\$ 5$ Million and purchasing excess reinsurance to provide Statutory limits. The program also provides Employer's Liability Coverage up to $\$ 5$ Million. PRISM provides a variety of risk management resources, including online training, consulting, and monthly webinars on a variety of topics.

## FINANCIAL HIGHLIGHTS

The total funding of the program for FY $23 / 24$ is $\$ 15,947,239$ before dividends, an increase of $8 \%$ over the prior year, $2 \%$ above the total payroll increase of $8 \%$. This is due to the underlying NCC rate decreasing $\mathbf{( 9 . 7 \%}$ ), while excess coverage increased $29 \%$. Over the last several years members have increased the annual funding confidence level from $60 \%$ to $80 \%$ and kept it there, a funding increase that has provided a consistently high margin for maintaining budget stability and meeting or exceeding financial benchmarks.

The Board of Directors annually reviews the Program's financial status to evaluate the appropriateness of declaring either a refund or an assessment. In 2023 NorCal Cities returned dividends to members of $\$ 315,370$ the Shared Layer and $\$ 1,063,090$ in the Banking Layer.

## WORKERS' COMPENSATION PROGRAM

The following chart shows the historical rates with and without the impact of refunds and assessments. The rates decreased (9.7\%) this year, with the gross rate at $\$ 5.71$ and the net rate falling to $\$ 4.90$ due to net refunds of $\mathbf{\$ 2 , 2 5 6 , 6 5 3}$ Factoring in the refunds and assessments, the net rate has dipped as low as $\$ 2.04$ per $\$ 100$ of payroll. Rates were relatively low and stable from FY $09 / 10$ to FY 13/14, largely due to the last regulatory reforms, but they have been increasing since then due to increases in disability benefits, medical inflation, COVID-19 claims, and new fee schedules for related services.


## PROGRAM HIGHLIGHTS

These results are due to a combination of cost containment strategies, including return to work programs with modified duty "bridge" assignments for injured workers. This despite a very challenging environment with rising medical and disability costs and a lack of qualified treatment facilities. NCC management and members worked together to support the opening of a new clinic in Chico and will continue to look for more treatment options.

## LOOKING AHEAD

As we move in 2023, training will continue to be a major focus. NCC, together with CJPRMA, will be hosting the first ever Law Enforcement Training Day. Members will hear from a number of speakers discussing challenges specific to the Law Enforcement community including use of force, the impact of video evidence, and use of social media. Webinars emphasizing wellness and responding to adversity are scheduled, as well as a special risk management session from Gordon Graham, founder Lexipol.


City of Auburn

## PROPERTY PROGRAM

## COVERAGE HIGHLIGHTS

NorCal Cities continues to offer coverage through the Alliant Property Insurance Program (APIP). This group purchase program provides the following coverages:

- Broad Replacement Cost valuation
- $\$ 25,000$ All Risk Deductible per claim
- Rental Income and Tax Interruption
- Course of Construction (Builder's Risk)
- Auto Coverage with optional Replacement Cost
- Increased Cost of Construction (Code Upgrade)
- Boiler \& Machinery Coverage: $\$ 100,000,000$ limit per occurrence \& \$10,000 deductible per claim
- OPTIONAL Flood coverage with deductible of $\$ 100,000$, or $\$ 250,000$ for Flood Zones A \& V


The APIP Property Program automatically includes coverage for Pollution Liability as well as Cyber Liability.

## POLLUTION LIABILITY

- $\quad$ Shared limit of $\$ 2 \mathrm{M}$ between all NorCal Cities members that participate in APIP
- New Pollution Conditions or Indoor Environmental Conditions Coverage: First-party and third-party coverage for claims arising out of a pollution condition on, at, under or migrating from a covered location, or an indoor environmental condition at a covered location
- Transportation Coverage: First-party and third-party coverage for claims arising out of a pollution condition resulting from transportation
- Non-Owned Disposal Site Coverage: Third-party coverage for claims arising out of a pollution condition on, at, under or migrating from a non-owned disposal site
- Coverage for catastrophe management costs and emergency response costs (first-party remediation costs incurred within seven (7) days following the discovery of a pollution condition) included, provided that the claim is reported to the insurer within seven (7) days.


## CYBER LIABILITY

- Data and Network Liability - each member in APIP has a \$2M/\$40M aggregate limit.
- NorCal Cities purchases excess limits of \$2M/\$4M aggregate.
- Privacy Notification Costs limit of $\$ 500,000$ (limit is increased to \$1M if Beazley Vendor Services are used)
- Cyber Extortion Loss - sublimit of \$750,00 + \$750,000 excess coverage IF controls are in place.
- Data Protection Loss and Business Interruption
- Fraudulent Instruction resulting directly from an Insured having transferred, paid, or delivered any Money or Securities as a direct
 result of Fraudulent Instruction.


## PROPERTY PROGRAM

## FINANCIAL HIGHLIGHTS

For FY 22/23 total insurable values increased to $\$ 1.6$ billion, in part due to inflation adjustments averaging $6 \%$ due to increased costs related to COVID supply chain and labor issues. Rates continue to rise though not as severely as in the past few years, due to a continuing hard insurance market brought about by a previous soft market and increasingly severe losses, including CA wildfires, floods, tornados, and ice storms in the central U.S., and hurricanes along the coast and overseas. Despite the increases, the Program remains the most competitive option available in a very tough environment.

NCCSIF Total Insured Property Values and Rates


## LOOKING AHEAD

Wildfire risks continue to pressure Members to take on higher retentions and focus more on loss control. The pool has obtained wildfire risk scores for select properties and will continue to offer wildfire risk assessments and recommendations all members can use to assess their properties.

Property Appraisals of scheduled buildings are conducted every five years to maintain accurate valuations. Buildings valued over $\$ 5$ Million are appraised at no cost to the member. Appraisals for properties below $\$ 5$ million are available at reduced group rates. Property appraisals were completed earlier this year, appraisal reports have been distributed to members for review with values being updated for the FY 24/25 renewal.

Trending of the insured values is done annually based on cost of construction indexes, with inflationary factors expected to continue through this fiscal year.


City of Jackson

## CRIME PROGRAM

## COVERAGE HIGHLIGHTS

The Alliant Crime Insurance Program (ACIP) provides coverage for employee theft, robbery, fraud, forgery, and other types of crimes through the National Union Fire Insurance Company, A.M. Best Rated A (XV). The per occurrence limit has remained at $\mathbf{\$ 3 , 0 0 0 , 0 0 0}$ since FY $17 / 18$, with a $\$ 5,000$ deductible, with higher limits available for members to obtain separately.

The ACIP policy also covers Faithful Performance of Duty and deletes typical exclusions for Treasurers, Tax Collectors, and Bonded Employees. Therefore, there is no need for the city to purchase individual bonds for city officials who are required by law to give bonds for the faithful performance of their duties. To assure coverage the City must pass a resolution authorizing the use of a Master Crime Policy.

The ACIP Coverage contains the following:

- Employee Theft
- Robbery or Safe Burglary
- Computer Fraud
- Faithful Performance of Duty
- Funds Transfer Fraud
- Investigative Expenses - Sublimit of \$75,000

- Forgery or Alteration including Credit, Debit or Charge Card Forgery
- Includes chairperson and members of committees as employees
- Includes volunteer workers other than fund solicitors as employees
- Includes specified directors and trustees on committees as employees
- Deletes Treasurer/Tax Collector and Bonded Employees exclusions
- Includes specified non-compensated officers as employees
- Specified City Officials Coverage Endorsement (for cities that are required by their city charter to individually bond certain employee or officer positions)

Seventeen of the twenty-two members participate in the ACIP program: Cities of Anderson, Auburn, Colusa, Corning, Dixon, Galt, Gridley, Ione, Lincoln, Marysville, Oroville, Red Bluff, Rio Vista, Rocklin, Yuba City, Willows, and Town of Paradise.

## LOOKING AHEAD

As crime incidents are increasing in frequency, and more commonly through computer fraud, members could benefit from the added security a higher limit of insurance affords. NorCal Cities members are always encouraged to evaluate a higher limit of insurance in the ACIP program. Members who do not currently participate in the ACIP Crime Coverage but would like additional information should contact the Program Administration for assistance.


City of Elk Grove


## ALLIANT MOBILE VEHICLE PROGRAM (AMVP)

Select Members of NorCal Cities are enrolled in the Alliant Mobile Vehicle Program (AMVP), initially designed specifically for public agencies with a limited number of higher-valued vehicles or special equipment. The program has expanded to include all types of vehicles and mobile equipment. It provides All Risk Equipment Coverage including earthquake and flood for scheduled equipment. Claims valuation is on a replacement cost basis for new vehicles or equipment for three years from date of purchase, otherwise the policy pays to repair or replace damaged property on a like kind and quality basis (actual cash value). Deductibles below the APIP minimum of $\mathbf{\$ 2 5 , 0 0 0}$ are available in this program and one reason members choose it.

## IDENTITY FRAUD PROTECTION

Member employees receive protection from the impact of identity fraud with Identity Fraud Reimbursement Coverage and Resolution Services through Travelers Insurance Company, with a limit of up to $\mathbf{\$ 2 5 , 0 0 0}$ to reimburse many of the costs and expenses associated with identity recovery, including lost wages, attorney fees, and document replacement fees.

Employees and immediate family members have $24 / 7$ access to an expert fraud specialist to provide unlimited assistance in restoring a victim's identity. They also have access to online educational resources providing tips, information, and steps to avoid becoming a victim of identity theft. Members receive step-by-step guidance
 through the resolution process, 3-in-1 credit reporting, and one year of free credit, cyber and fraud monitoring in the event of a fraud incident.

## DEADLY WEAPONS RESPONSE PROGRAM

Unfortunately, workplace acts of violence do occur and as a result, members have immediate needs for Crisis Management assistance. In response to this emerging threat, Alliant created the Deadly Weapons Response Program. In the event of a Deadly Attack at a covered location the policy provides various Crisis Management Services. The policy has a per event limit of $\$ 500,000$ with a pool aggregate of $\$ 2,500,000$ and $\$ 10,000$ deductible.

Sublimits of $\$ 250,000$ provide coverage for:

- Crisis Management Services
- Counseling Services/\$15,000 per person max
- Funeral Expenses/\$1M Aggregate, $\$ 15,000$ per person max
- Business Interruption
- Demo/Clearance and Memorialization

In addition to $\$ 25,000$ Medical Expense/\$50,000 Accidental Death and Dismemberment per person, both with a $\$ 500,000$ annual aggregate

Members also have access to the Beazley Deadly Weapons Protection portal. This website hosts a range of training materials and resources to support your organization before, during and after a crisis. These tools will help reduce and manage the risk associated with a deadly weapons event and respond appropriately should one occur. Register at www.deadlyweaponsprotection.com.

## SERVICES

## EMPLOYEE ASSISTANCE PROGRAM (EAP)

Thirteen NorCal Cities members participate in the group purchase of an Employee Assistance Program (EAP). An EAP is a worksite-based program designed to assist City employees in identifying and resolving personal concerns, including, but not limited to, health, marital, family, financial, alcohol, drug, legal, emotional, stress, or other personal issues that may affect job performance.

The program features a benefit package which includes:

- Counseling and training
- Critical Incident Stress Debriefing (CISD)
- Childcare and eldercare resources
- Legal and financial consultation

ACI's program includes employees and ALL family members - whether or not they live in the home.

## PROGRAM ADMINISTRATION

Alliant Insurance Services provides overall program administration, including meeting agendas, underwriting, and management of governing documents and policies. In addition, Alliant provides consultation and advice regarding:

- Insurance requirements in contracts
- Certificates of insurance and endorsements
- Best Practices for Municipal Risk Management


## Alliant

- Safety Grant administration


## CLAIMS MANAGEMENT

As of July 2023, Workers Compensation Claims Management is now managed by LWP Claims Solutions. LWP is known for proactive claims management, a team approach to claim resolution, and an emphasis on fair, timely and accurate benefit delivery for insured employees, to encourage early and sustained return to work. Each member has customized claim service instructions to tailor benefits to the unique needs of their employees.

Sedgwick provides claims management for the Liability Program. The Sedgwick claims examiner is responsible for advising the member on the merits of each claim and the appropriate action to be taken, as well as providing for necessary investigation of claims and oversight of legal defense. Sedgwick manages litigated claims based on NorCal Cities' Litigation Management Guidelines using a group of select attorneys chosen for their skill in public entity defense of Liability claims.

## RISK MANAGEMENT

NCC hired Bickmore Risk Services, now Sedgwick, in 2012 as their Risk Control Services provider to perform a Hazard and Risk Assessment for each member
 and recommend policies, procedures, and training to address their individual needs. As a result, members are receiving more direct assistance in managing their operations in ways that reduce the frequency and severity of claims. Consulting by Sedgwick includes:

- Hotline Services - call with any safety question
- Program/Policy Development
- Safety Materials
- Training Matrix - details the type and frequency of training required for member employees


## SERVICES

## VECTOR SOLUTIONS

NorCal Cities members have access to a comprehensive online training platform to maintain compliance with OSHA regulations, fire and EMS standards, ethics and sexual harassment requirements, as well as a wide variety of other topics. Vector Solutions offers an online based training platform which members can use to access training sessions and to track training completed by employees.

## LEXIPOL

lexipolMember law enforcement agencies and fire departments are provided Lexipol policy and training services. Lexipol provides comprehensive, defensible public safety policy content and integrated policy training. The Daily Training Bulletins (DTB) bring the manual into practice through real-life, scenario-based training exercises emphasizing high-risk, low frequency events. DTBs often qualify for continuous training certification.

## GRANT FINDER

New for FY $23 / 24$ is another service provided by Lexipol, Grant Finder, providing a real-time, online database of more than 10,000 federal, state,
 corporate and foundation grants. Lexipol will provide grant consulting services to assist members in identifying and applying for grants. And members can choose Lexipol's full grant writing services if needed at a $50 \%$ discount. Their team of experts will help members craft the best application possible and have helped clients obtain over $\$ 46 \mathrm{M}$ in grant funding.

## CYBER RISK MANAGEMENT

- Beazley Breach Solutions Risk Management Portal is located at www.beazleybreachsolutions.com. The Portal contains useful cyber information including best practices, cyber trainings, pre-breach service, and much more.
- Beazley's cyber e-learning site is located at https://elearning.beazleybreachsolutions.com/ This site has interactive learning modules intended to help users become more aware of things they as individuals can do to help improve their organization's cybersecurity.
- Cybersecurity \& Infrastructure Security Agency (CISA) A federal government site with FREE tools and resources for protecting cities and other critical infrastructure from cyber-attacks. https://www.cisa.gov/cyber-resource-hub
- NCC Designated Site: https://www.besewersmart.com/nccsif-cyber Offers free cyber resources for NCC members including minimum security standards and real-time cyber threat maps.


## SIDEWALK RISK MANAGEMENT

NorCal Cities has contracted with Precision Concrete to provide economical and efficient sidewalk inspection and repair at a discount for members. This service, along with support for NCC's best practices in sidewalk risk management, makes sidewalks safer and reduces claims.

## RESOURCE CONTACT GUIDE

A variety of additional risk management resources are provided to NorCal Cities members as summarized in the Resource Contact Guide posted to the group's website and included in every Board agenda packet.

## SERVICES

## MEMBER TRAINING FUND

For FY 23/24, members are allotted a \$4,000 training fund towards risk management related training and/or attendance to annual CAJPA, PARMA, CalPELRA, or other Risk Management Conferences. Attendance at Risk Management Conferences helps educate members on claim reduction strategies and other cost control measures.

## SEMINARS AND REGIONAL WORKSHOPS

Selection of topics determined annually by the Board and Members, including:

- Sedgwick: on-site and webinar sessions covering ergonomics, OSHA compliance, communication strategies, Playground Inspection, Forklift raining, wellness, public works exposures, and customized member topics.
- Regional Workshops: NorCal Cities conducts regional workshops and partners with other risk pools on pertinent safety topics. Topics for 2022/23 included Temporary Traffic Control and Flagging, Cyber Liability, Managing Sidewalk Liability Aquatics Risk Management, Nurturing Relationships through Effective Communication, Developing Team Relationships, Risk Management 101, Navigating Challenging Situation, Negotiation Strategies, IRI Training with Marcus Beverly, AB1234, AB 1825, Verbal Judo, Ergonomics, and The Cal OSHA Appeals -Understanding the Process and Avoiding Pitfalls
- General Liability and Police Risk Management related trainings provided through CJPRMA on a wide variety of topics, including Taming Nuclear Verdicts.


## WEBSITE

NorCal Cities website resources include a Risk Management tab where members can access Risk Management information, including recommended policies, procedures, and best practices. Please take a moment to visit our website at: www.nccsif.org.

## Alliant Connect

## Al/iantConnect

AlliantConnect is a web-based portal that provides a secure way for NorCal Cities members to access coverage information online as well as the JPA governing documents, agendas, and other important documents. AlliantConnect offers members access to the documents on the go via a mobile app. The mobile app version provides the same $24 / 7$ access to the documents and coverage information through a secure platform. The app is available on iOS and Android devices.

## FINANCIAL SERVICE PROVIDERS AND CONSULTANTS



Accounting Services James Marta \& Company

# Crowe Horwath. <br> Independent Financial Auditing Services <br> Crowe Horwath LLP 



Investment Consultants
Chandler Asset Management, Inc.

## STATEMENT OF NET POSITION

## Northern California Cities Self Insurance Fund (Governmental Enterprise Fund) Statement of Net Position <br> June 30, 2023

| Assets |  |  |
| :---: | :---: | :---: |
| Current Assets |  |  |
| Cash and Cash Equivalents | \$ | 4,967,730 |
| Accounts Receivable |  | 228,589 |
| Interest Receivable |  | 417,296 |
| Excess Accounts Receivable |  | 791.410 |
| Total Current Assets |  | 6,405,025 |
| Non-Current Assets |  |  |
| Investments* |  | 75,592,235 |
| Total Assets | S | 81.997.260 |
| Liabilities \& Net Position |  |  |
| Current Liabilities |  |  |
| Accounts Payable | S | 211,288 |
| Dividends Payable |  | 2,420,428 |
| Total Current Liabilities |  | 2,631,716 |
| Non-Current Liabilities |  |  |
| Outstanding Liabilitics* |  | 50,862,915 |
| ULAE* |  | 2,625,527 |
| Total Non-Current Liabilities |  | 53,488,442 |
| Total Liabilities |  | 56,120,158 |
| Net Position |  |  |
| Designated for Contingency |  | 200,000 |
| Designated for Risk Management |  | 1,227,518 |
| Undesignated |  | 24.449.584 |
| Total Net Position |  | 25.877,102 |
| Liability \& Net Position | S | 81.997 .260 |

[^1]
## SUMMARY OF RESULTS

- The Net Position for the whole pool increased by $\$ 1,475,442$, despite a decrease of $(\$ 774,484)$ in the Fair Market Value of the group's investments and member dividends of $\$ 2,745,542$. Without the dividends the pool would have shown an increase in net position of $\mathbf{\$ 4 , 2 2 0 , 9 8 4}$.
- The Liability Program saw a decrease of $(\$ 140,855)$ in Net Position after dividends, while the Workers' Compensation Program saw an increase of $\$ 1,616,297$. Each program remains well funded and within the benchmarks established by NCC and audited by CAJPA for Accreditation with Excellence.


# STATEMENT OF REVENUES AND EXPENSES <br> Northern California Cities Self Insurance Fund (Governmental Enterprise Fund) Statement of Revenues, Expenses and Changes in Net Position For the Year Ended June 30, 2023 

| Operating Income |  |  |
| :---: | :---: | :---: |
| Administration Deposit | \$ | 1,481,389 |
| Banking Layer Deposit |  | 9,811,997 |
| Shared Risk Layer |  | 7,934,999 |
| Excess Deposit/Premium |  | 6,997,716 |
| Property/Crime Insurance Income |  | 5,639,421 |
| Banking Layer Assessment |  | 254,913 |
| Shared Risk Refund |  | $(675,751)$ |
| Banking Layer Refund |  | (2,069,791) |
| Risk Management Grants |  | 258,855 |
| Other Income |  | 70,838 |
| Total Operating Income |  | 29.704.586 |
| Operating Expenses |  |  |
| Claims Expense |  | 13,120,817 |
| Consultants |  | 60,414 |
| Safety Service |  | 534,005 |
| Claims Administration |  | 1,832,107 |
| Program Administration |  | 509,141 |
| Board Expenses |  | 16,246 |
| Excess Insurance |  | 6,839,636 |
| Property/Crime Insurance Expense |  | 5,639,413 |
| Member Identity Theft Protection |  | 32,041 |
| Total Operating Expenses |  | 28,583,820 |
| Operating Income (Loss) |  | 1,120,766 |
| Non-Operating Income |  |  |
| Change in Fair Market Value |  | (774,484) |
| Investment Income |  | 1,129,160 |
| Total Non-Operating Income |  | 354,676 |
| Change in Net Position |  | 1,475,442 |
| Beginning Net Position |  | 24,401,660 |
| Ending Net Position | S | 25,877,102 |

## SUMMARY OF RESULTS

- Total operating revenues for fiscal year 2023 were $\$ 29,704,586$, prior to refunds, an increase of $1.2 \%$, or $\$ 365,642$, as compared to a $20 \%$ increase in 2022.
- Total operating income for 2023 was $\$ 1,120,766$ with an additional $\$ 1,129,160$ in investment income. NorCal Cities earned $\$ 1,475,422$, compared to $\$ 422,604$ in 2022 despite a change in market value of investments of $(-\$ 774,484)$ and net dividends of $\$ 2,490,629$.


## PROGRAM ADMINISTRATION CONTACT INFORMATION

Alliant Insurance Services, Inc.<br>2180 Harvard Street, Suite 460<br>Sacramento, California 95815<br>(916) 643-2700 Main<br>(916) 643-2750 Fax



Marcus Beverly, CPCU, AIC, ARM-P First Vice President (916) 643-2704 Office (916) 660-2275 Cell

Marcus.Beverly@alliant.com


Evan Washburn Assistant Vice President (916) 643-2721 Office ewashburn@alliant.com


Jenna Wirkner Assistant Account Manager (916) 643-2741 Office £enna.Wirkner@alliant.com


Conor Boughey, ARM Senior Vice President (415) 744-4889 Cell cboughey@alliant.com

# Please visit our newly updated website at www.nccsif.org 

Thank You
City of Rocklin for Hosting Our Meetings!

## AGENDA ITEM

TO: Honorable Mayor Domenighini and Members of the City Council
FROM: Royce W. Cunningham, Contract Community Development Services Director
SUBJECT: City Council Study Session to Discuss Options for a Potential Sidewalk Repair Program

## RECOMMENDATION

That the City Council consider options for a potential sidewalk repair program and provide guidance to Staff.

## SITUATION (or BACKGROUND):

The City of Willows has many neighborhoods that date back to the early 1900s. To many, the charming, tree-lined streets are one of the great things about living in Willows. However, tree roots and age have caused many of the sidewalks in Willows to fall into a state of disrepair. Broken and uplifted portions of sidewalks create tripping hazards for pedestrians, and in some areas make it extremely difficult for people in wheelchairs or using walkers to pass. In other areas, there is no sidewalk at all, or a sidewalk ends abruptly without reason. City staff recognizes the condition of sidewalks in Willows has created barriers to the safe, enjoyable walkability of the city. Staff recognizes that there is a need to develop and implement a sidewalk repair program to prevent the continued deterioration of the City's sidewalks.

As with many municipalities, Willows addresses sidewalk maintenance and repair in accordance with the California State Street and Highways Code Section 5610 (Attachment 1), which states that sidewalk maintenance and repair is the responsibility of the adjacent property owner. When citizens contact the City to report a damaged sidewalk in front of their residence or business, current City practice is to inform the citizen that the City does not have a City-funded sidewalk repair program, but that citizens can replace the sidewalk themselves if the work meets City standards. Unfortunately, when many citizens hear that a City sidewalk repair program does not exist, the damaged sidewalk goes unrepaired. In the past, the City did at times grind localized areas of sidewalk lifting or place temporary asphalt patches at damaged areas. However, since the recession of 2008, labor and funding resources have diminished, and the City is not actively performing sidewalk repairs.

In 2015 the City of Willows had an accessibility study performed by DAC, a consulting firm, to identify areas of the City where sidewalks and curb ramps do not adequately provide pedestrian mobility. The DAC study identified many recommended improvements, including new sidewalks, sidewalks to repair and/or replace, and new pedestrian curb ramps at street corners. The estimated
total of costs for these improvements was in the hundreds of thousands of dollars. The City has recently undertaken a street improvement project along the section of North Lassen Street between Wood Street and Sycamore Street to replace curbs, gutters, and sidewalks. However, this project is but a fraction of the amount of sidewalk repairs needed citywide.

Staff has recently performed research on various Sidewalk Repair Programs in other cities in northern California. These programs generally follow one of two models, described as follows:

## Model 1: Repairs are the Responsibility of the Property Owner

This model is used in many cities, such as the City of Sacramento, the City of Concord, the City of Chico, and the City of Davis. Under this model, citizens will typically report a damaged sidewalk to the City. The City will inspect the damage, and if significant, notify the property owner that repairs need to me made. The property owner then has three options.

1) hire a contractor to make the repair, while also paying the appropriate City fees for permits and inspections.
2) make the repair themselves, paying for City fees and inspections.
3) have the City make the repairs and reimburse the City for all costs, using prices the City has determined.
Under all three of these scenarios, the property owner is responsible for all costs. The City does have a payment plan if the third option is selected by the property owner and they can show economic hardship. The City may also perform a temporary repair, such as placing an asphalt wedge against a tripping hazard until the property owner can make the permanent repair.

## Model 2: City and Property Owner Split the Cost of Repairs

This model is also used by many cities, such as the City of San Rafael, the City of Napa, the City of Redwood City, and the City of Dixon. Under this model, the City will pay $50 \%$ of the cost of the repair, up to a maximum amount. In some cities, the maximum amount is a fixed dollar value, such as $\$ 1,000$ in San Rafael, or $\$ 750$ in Alameda. In Dixon, the maximum City share is $\$ 12.50$ per square foot of sidewalk surface area replaced, and in Napa it is $\$ 4.00$ per square foot. In some of these cities the homeowner takes the lead on arranging the work, with reimbursement from the City based on work receipts. In other cities, the value of the work is based upon quotes the City has obtained from contractors. The cities that participate in a share of the cost of sidewalk repairs typically fund their Sidewalk Repair Programs using SB-1 or other discretionary transportation funds, or money from the General Fund.

## Model 3: City Implements a Fully Funded Sidewalk Repair Program

This model is used by some cities but is not seen as frequently. Typically, the City will identify a budget for the Sidewalk Repair Program in the annual City Budget or will establish a sidewalk repair capital project with a set duration and budget.

In 2015 the City of Vallejo allocated $\$ 262,000$ for a sidewalk repair program. The program limited participation to homeowners of owner-occupied residences. The program only included certain types of repairs, such as sidewalks damaged by street tree roots, and there was a limitation on the
area of sidewalk to be replaced, a maximum of 9 liner feet of sidewalk. After identifying the sidewalk locations for repair under the program, the City contracted the work out by public bid. In 2015 and 2016, the City of Vallejo expended $99 \%$ of the funds allocated to their Sidewalk Repair Program.

The City of Redding has a similar annual sidewalk repair program, with funding established in the City's annual budget based upon available funds. Each year the City's Engineering Division contracts out a Sidewalk Repair Project.

## FINANCIAL CONSIDERATIONS

The financial impacts of a sidewalk repair program will depend on the type of program put in place, primarily in the funding source selected. Costs could vary widely if the program is partially or fully funded using City funds. Potential revenue sources for the City of Willows for annual contributions to a sidewalk repair program could be SB-1 transportation funds, of which the City receives approximately $\$ 100,000$ annually, or Community Development Block Grant (CDBG) federal housing funds, of which the City receives approximately $\$ 70,000$ annually. The General Fund is another potential funding source.

## NOTIFICATION

None

## ALTERNATE ACTIONS

The City Council may direct staff to develop a sidewalk repair program using concepts presented in the three model program types presented above. The City Council may also direct staff to not pursue development of a sidewalk repair program. None recommended.

## RECOMMENDATION

Staff is not making a recommendation on this issue at this time. Staff is seeking guidance from the City Council on the possible development of a Sidewalk Repair Program for the City of Willows.

Respectfully submitted,

Royce W. Cunningham, P.E.
Contract Community Development Services Director

Attachment: CA Streets and Highways Code Section 5610

# CityCouncil Study Session to <br> Discuss Options for a Potential Sidewalk Repair Program 



City Council Meeting
February 23, 2021

## Condition of City Sidewalks

-Many of the City's tree-lined streets and sidewalks were constructed in the early 1900 s
-With time and the growth of the tree roots, the sidewalks have uplifted and broken, making pedestrian walkability difficult

- Some streets have sections where there is no sidewalk
-Some street intersections have no curb ramps, making mobility difficult for people in wheelchairs or using walkers


## Deteriorated Sidewalk



## Uplifted Sidewalk Tripping Hazard



## Missing Sidewalk



## Missing Sidewalk at Street Corner



## Missing Sidewalk and Curb Ramp



## Sidewalk Repair Responsibility

-Most Cities address sidewalk maintenance through the California Streets and Highways Code Section 5610, which states:
"The owners of lots ... fronting on any portion of a public street ... shall maintain any sidewalk in such condition that the sidewalk will not endanger persons or ... interfere with the public ... "
-While the property owner may be responsible for sidewalk maintenance, the result is that most damaged sidewalks go unrepaired

## Formally Adopted Sidewalk Repair Programs

-Many Cities take a proactive approach to sidewalk repair by adopting a Sidewalk Repair Program
-Sidewalk Repair Programs generally follow one of three models, each with a different set of rules to follow and a different level of City financial participation

## Model 1: Property Owner is 100\% Responsible

-When the City is notified of a damaged sidewalk, the City inspects the damage and notifies the owner that a repair is needed
-The owner has three options to make the repair

- The owner hires a contractor to make the repair to City standards and the owner pays 100\% for the cost, and for City fees and inspections
- The owner themselves makes the repair to City standards and pays City fees and inspections
- The owner has the City make the repairs and then reimburses the City for the costs


## Model 2: City and Property Owner Share Costs

-The most common model, Cities that use this model typically fund $50 \%$ of the repair costs, up to a maximum amount
-The amount can be a fixed amount, such as $\$ 1000$ as used in San Rafael
-The amount can also be a price per square foot, such as $\$ 12.50 / \mathrm{SF}$ as used in Dixon
-In some Cities, the work is arranged with a contractor by the property owner
-In other Cities, the City arranges the work with a contractor through a publicly bid contract

## Model 3: City Fully Funded Program

-This model is not seen as frequently as the other two models
-The City can allocate funds in the annual City Budget, or periodically as financially feasible
-The funding sources can be discretionary transportation funds such as SB-1 funding
-The funding can also be from other sources, such as General Funds, or federal CDBG housing funds
-Some Cities periodically implement a major Citywide sidewalk repair capital project to address sidewalk repairs

## Conclusions

-Each of these three models has different advantages and disadvantages for the both the property owner and for the City
-The higher the level of property owner financial responsibility generally places less burden on the City budget, but less sidewalks get repaired each year as some property owners can't afford the cost
-The higher the level of City financial participation generally results in more sidewalks being repaired each year, but funds gets redirected from other City programs

## Recommendations

-Staff is not making any recommendations at this time
-Staff is requesting guidance from the City Council as to whether a Sidewalk Repair Program is desired, and if so, what type of program is preferred

## Discussion

Street name
Adams St.
Alpine St.
Applewood Ct.
Applewood Way
Ash St.
Ash St.
Baywood Way
Birch St.
Birch St.
Brennan Place
Butte St.
Canton St.
Cedar St.
Crawford Ave
Crestwood Way
Culver Ave
Cypress St
Edgewood Ln.
El Dorado Ave.
Elm St.
Enright Ave
French St.
Glennwood Ct.
Glennwood Ln.
Green St.
Grove Ln.
Holly St.
Humboldt Ave.
Humboldt Ave.
Jackson St.
Jefferson St.
Joy Way
Juniper Dr.
Lassen St.
Lassen St.
Laurel St.
Laurel St.
Madrone Manor
Marshall Ave
Marshall Ave
Merrill Ave
Merrill Ave
Murdock Ave.

## Limits

French to Wood
Walnut St. to end
Applewood Way to Cul-de-sac
Glennwood Ln. to Green St.
Merrill Ave. to cul-de-sac
Tehama St. to Lassen St.
Glennwood Ln. to Green St.
Tehama St. to Culver Ave
Villa Ave to El Dorado
Humboldt Ave. to Green St.
Cul-de-sac to Green St.
Tehama St. to end
Tehama St. to Villa Ave
Wood St. to Laurel St.
Glennwood Ln. to Green St.
Wood St. to Elm St.
Culver Ave to Villa Ave
Lassen St. to Crestwood Way
Birch St. to Laurel St.
Tehama St. to Vila Ave
Wood St. to Laurel St.
Tehama St. to Pacific Ave
Glenwood Ln. to cul-de-sac
Lassen St. to Pacific Ave
Butte to Humboldt
Green St. to end
Ventura St. to Sonoma St.
City Limit to Sycamore St.
El Dorado Ave. to Laurel St.
Washington St. to Pacific Ave.
Cul-de-sac to Wood St.
Brennan PI. to Humboldt Ave.
Elm St. to Elm St.
Glennwood Ln. to French St.
Wood St. to Elm St.
El Dorado Ave. to Humboldt St.
Snoma St. to Villa Ave
Edgewood Ln to Culd-de-sac
cule-de-sac to Elm St.
end to end
end to end
Wood St. to Sycamore St.
cul-de-sac to Laurel St.

Estimated cost
from 2015 report
\$ 7,612.00
$\$ \quad 22,062.00$
\$ 1,092.00
\$ 3,360.00
\$ 21,247.00
\$ 40,383.00
\$ 2,976.00
\$ 39,658.00
\$ 11,494.00
\$ 9,198.00
\$ 129,494.00
\$ 6,922.00
\$ 76,001.00
\$ 39,048.00
\$ 4,662.00
\$ 67,665.00
\$ 12,144.00
\$ 35,542.00
$\$ 1,300.00$
\$ 77,321.00
\$ 39,499.00
$\$ 113,885.00$
\$ 1,092.00
\$ 65,749.00
\$ 144,512.00
\$ 8,902.00
\$ 4,206.00
\$ 106,714.00
\$ 3,038.00
\$ 12,248.00
\$ 8,184.00
\$ 18,932.00
\$ 67,370.00
$\$ \quad 28,798.00$
$\$ \quad 98,864.00$
\$ 2,600.00
\$ 245,417.00
\$ 3,672.00
\$ 10,140.00
\$ 20,752.00
\$ 13,754.00
\$ 15,369.00
\$ 35,804.00

| Murdock Ave. | Green St. to Willow St. | \$ | 29,434.00 |
| :---: | :---: | :---: | :---: |
| Northgate Dr. | Pacific Ave. to end | \$ | 22,792.00 |
| Oak St. | Culver Ave to Villa Ave | \$ | 20,737.00 |
| Oak St. | End to Clusa St. | \$ | 36,512.00 |
| Oak St. | Tehama St. to Marshall Ave | \$ | 108,345.00 |
| Pacific Ave. | City Limit to Wood St. | \$ | 26,222.00 |
| Pine St. | Ventura St. to Sonoma St. | \$ | 14,804.00 |
| Plumas St. | Green St. to Elm St. | \$ | 140,894.00 |
| Sacramento St. | City Limits to Wood St. | \$ | 85,866.00 |
| Shasta St. | Green St. to Elm St. | \$ | 209,612.00 |
| Sherwood Way | Glennwood to Green St. | \$ | 7,380.00 |
| Sierra St. | Sycamore to Walnut St. | \$ | 9,306.00 |
| Sonoma St. | Wood St. to Laurel St. | \$ | 32,950.00 |
| Southgate Dr. | Pacific Ave to Green St. | \$ | 18,722.00 |
| Sunset Dr. | Villa Ave. to Donnie Ln. | \$ | 1,540.00 |
| Sycamore St. | Sierra to Ventura | \$ | 24,306.00 |
| Sycamore St. | Sonoma to Humboldt | \$ | 323,151.00 |
| Tamarack Way | Edgewood Ln. to Green St. | \$ | 11,154.00 |
| Tehama St. | French to County Rd. 53 | \$ | 89,052.00 |
| Ventura St. | Wood St. to Oak St. | \$ | 38,098.00 |
| Villa Ave. | Wood St. to Elm St. | \$ | 82,472.00 |
| Villa Ct. | Villa Ave. to end | \$ | 10,339.00 |
| Vine St. | Tehama St. to Murdock Ave | \$ | 57,688.00 |
| Walnut St. | Butte to Lassen | \$ | 56,670.00 |
| Walnut St. | End to Enright Ave | \$ | 47,654.00 |
| Walnut St. | Sierra to Tehama | \$ | 82,098.00 |
| Washington St. | French to Wood | \$ | 15,480.00 |
| Willow St. | Merrill Ave. to Enright | \$ | 48,691.00 |
| Willow St. | Tehama St. to Marshall Ave | \$ | 107,091.00 |
| Willow St. | Ventura St. to Colusa St | \$ | 52,412.00 |
| Yolo St. | Wood St. to Ash St. | \$ | 87,484.00 |
|  | Subtotal of all Streets | \$ | 3,577,638.00 |
|  | Indexed to 2021 number | \$ | 4,442,710.87 |
|  | Contingency (20\%) | \$ | 888,542.17 |
|  | Total Estimate construction Cost | \$ | 5,331,253.04 |
|  | Design (10\%) | \$ | 533,125.30 |
|  | CM/Inspection (15\%) | \$ | 799,687.96 |
|  | Estimated Total Cost | \$ | 6,664,066.30 |

Note: 2015 report prepared by Disability Access Consultants (hard copy of binder on shelf in PW office)


## PUBLIC COMMENT \& CONSENT CALENDAR FORUM



|  | PERIOD |  |  |
| :--- | :--- | :---: | :---: |
|  | $3 / 1 / 2024$ | TO | $3 / 1 / 2024$ |
| Payroll | 458 | TO | 495 |
| Payroll Check Register | 40893 | TO | 40897 |
|  |  |  |  |
| APPROVAL DATE |  |  | $3 / 12 / 2024$ |

APPROVED $\qquad$


City of Willows

Packet: PYPKT00182 - Payroll 2-12-24 to 2-25-24 Payroll Set: Payroll Set 01-01

| Employee | Employee \# | Payment Date | Number | Earnings |
| :---: | :---: | :---: | :---: | :---: |
| ABOLD, STEVEN B | ABO00 | 03/01/2024 | 487 | 2,130.11 |
| ARELLANES, ASHLEY MARIE | ARE00 | 03/01/2024 | 471 | 1,334.13 |
| BEATTY, RYAN | BEA00 | 03/01/2024 | 40893 | 80.00 |
| BETTENCOURT, JOSEPH | BET01 | 03/01/2024 | 493 | 4,750.61 |
| BOBADILLA, TAVIAN | BOB02 | 03/01/2024 | 479 | 160.00 |
| bobadilla, Pedro d | BOB00 | 03/01/2024 | 478 | 50.00 |
| BOBADILLA, TRISTAN | BOB01 | 03/01/2024 | 477 | 160.00 |
| BRIONES, BRENDA VALENZU | BRI00 | 03/01/2024 | 472 | 320.00 |
| BROTT, SHERRY | BRO02 | 03/01/2024 | 466 | 300.00 |
| BROWN, MARTHA | BRO01 | 03/01/2024 | 462 | 5,676.92 |
| CANO, GABRIELA M | CAN01 | 03/01/2024 | 40894 | 96.00 |
| CANO, ILIANNA | CAN00 | 03/01/2024 | 40895 | 160.00 |
| CORTES-LOSOYA, MARIA | COR00 | 03/01/2024 | 488 | 240.00 |
| EHORN, CAITLIN A | EHOO2 | 03/01/2024 | 473 | 1,468.00 |
| EHORN, MARIA ANNETTE | EHOOO | 03/01/2024 | 467 | 50.00 |
| ENOS, KYLE | ENO00 | 03/01/2024 | 483 | 2,294.24 |
| FLOWERDEW, NICK | FLO00 | 03/01/2024 | 482 | 80.00 |
| FUENTES, JAIME | FUE01 | 03/01/2024 | 484 | 2,605.94 |
| GAMBOA, YADIRA | GAM00 | 03/01/2024 | 474 | 352.00 |
| HANSEN, GARY L | HAN02 | 03/01/2024 | 458 | 250.00 |
| HOOVER, AMOS | HOOOO | 03/01/2024 | 463 | 2,388.00 |
| HUTSON, KRISTINA RENEE | HUT04 | 03/01/2024 | 480 | 190.00 |
| HUTSON, EVAN C | HUT01 | 03/01/2024 | 485 | 250.00 |
| LOMBARD, TYLER JOSEPH | LOM00 | 03/01/2024 | 486 | 1,005.86 |
| MASSOLO, REGINA | MAS01 | 03/01/2024 | 464 | 2,112.17 |
| MCDERMOTT, ELLA G | MCDE01 | 03/01/2024 | 40896 | 96.00 |
| MINGS, MICHAELE | MINOO | 03/01/2024 | 489 | 1,933.68 |
| MONCK, NATHANIAL T | MONOO | 03/01/2024 | 494 | 14,009.68 |
| MOORE, JOANNE | MOO01 | 03/01/2024 | 465 | 4,040.15 |
| MYERS, HOLLY | MEY00 | 03/01/2024 | 468 | 50.00 |
| PALAFOX-SAN, NYLA | PALO3 | 03/01/2024 | 40897 | 160.00 |
| PFYL, NATISA N | PFYOO | 03/01/2024 | 495 | 3,001.51 |
| RANDOLPH, MATTHEW | RAN01 | 03/01/2024 | 490 | 1,676.15 |
| RAYGOZA, RODRIGO | RAY00 | 03/01/2024 | 481 | 180.00 |
| REED, JOSHUA | REE00 | 03/01/2024 | 491 | 1,798.86 |
| RUSTENHOVEN, TARA L | RUS01 | 03/01/2024 | 470 | 2,446.92 |
| SPENCE, KYLIEGH C | SPE02 | 03/01/2024 | 475 | 440.00 |
| SPRAGUE, FORREST | SPR00 | 03/01/2024 | 459 | 250.00 |
| THOMAS, RICHARD | THOOO | 03/01/2024 | 460 | 250.00 |
| VALENCIA, LLANIRA | VAL01 | 03/01/2024 | 469 | 50.00 |
| VARGAS, GIOVANI | VAR00 | 03/01/2024 | 476 | 504.00 |
| VASQUEZ, PEDRO CEASAR | VAS01 | 03/01/2024 | 492 | 2,596.76 |
| VODDEN, DAVID | VOD00 | 03/01/2024 | 461 | 250.00 |
| Totals: $\mathbf{6 2 , 2 3 7 . 6 9}$ |  |  |  |  |


201 North Lassen Street
Willows, CA 95988
(530) $934-7041$

City Council

February 27, 2024
Willows City Hall
City Manager
Closed Session: 5:30 PM
Marti Brown
Regular Session: 6:00 PM

1. CALL TO ORDER - 5:30 PM
2. PLEDGE OF ALLEGIANCE
3. ROLL CALL

Councilmembers Present: Mayor Hansen, Vice Mayor Hutson and Councilmembers Thomas, Sprague, and Vodden
Councilmembers Absent: None

## 4. CHANGES TO THE AGENDA

5. CLOSED SESSION
a. Conference with Legal Counsel - Substantial Risk of Litigation Report Out: No reportable action or direction given to staff.
6. PUBLIC COMMENT \& CONSENT CALENDAR FORUM
a. Register Approval

Action: Approved general checking, payroll, and direct deposit check registers.
b. Minutes Approval

Action: Approved the February 13, 2024, meeting minutes with one edit to include vote on item \#8a.

Moved/Seconded: Councilmembers Vodden and Thomas
Yes: Councilmembers Thomas, Sprague, and Vodden, Vice Mayor Hutson, and Mayor Hansen
No: None

## 7. DISCUSSION AND ACTION CALENDAR

a. Emergency Repair and Routine Vehicle Maintenance of Utility 8 Fire Truck

Action: Adopted a resolution authorizing a budget amendment of \$9,000 to account 301-15043000 for emergency repairs of fire department apparatus and other routine vehicle maintenance.

Moved/Seconded: Councilmembers Sprague and Vodden
Yes: Councilmembers Thomas, Sprague, and Vodden, Vice Mayor Hutson, and Mayor Hansen

No: None
b. Proposed Sales Tax Policy Statement, Ordinance \& Resolution

Action: Discussed a potential policy statement regarding how revenue generated from a 1.5\% sales tax would or could be used and discussed the policy implications of and response to Initiative 21-0042A1 and gave direction to staff.
8. COMMENTS \& REPORTS
a. Council Correspondence
b. City Council Comments \& Reports
c. City Manager's Report

## 9. CLOSED SESSION

a. Conference with Labor Negotiators (§54957.6)

Agency Designated Representatives:
Marti Brown, City Manager and Carolyn Walker, City Attorney
Employee Organizations: WEA, UPEC, and Management
b. Conference with Legal Counsel - Existing Litigation (§54956.9)

Name of Case: Forbes v. County of Glenn
c. Conference with Legal Counsel - Existing Litigation (\$54956.9)

Name of Case: Willows Residents for Due Process vs. Respondent, Willows Unified School District
d. Public Employee Performance Evaluation (§54957)

Title: City Manager
Report Out: Information was received by the Council and direction was given to staff.
10. ADJOURNMENT - 8:32PM

##  <br> DISCUSSION \& ACTION CALENDAR

February 13, 2024

Dear Mayor Hansen and Council members,
This letter is in reference to Action Calendar Item 9c, "Use of Façade Improvement Funds."
Pursuant to Ms. Brown's late 2023 email to the Council regarding wayfinding signs on Wood Street, please review the attached photos. I concur with what I preceive to be Ms. Brown's objective. Specifically redesigning and replacing the existing signs.

First, are snapshots of the wayfinding sign at the corner of Wood and Butte Streets. That sign is rusty, and in my view, is not in the best location.

I say that because next are photos of the two old houses and an office building that are seen immediately after turning onto Butte Street driving toward downtown. These structures hardly offer the best visual characteristics of what "downtown" actually has to offer.

Next, are shots of the existing signs on Wood Street (Hwy 162). Apparently these signs were approved and installed years ago by Caltrans. Clearly they are outdated, bent over, and they should be replaced.

Then instead of where they are located now, are shots of two possible locations for new wayfinding signs at the corners of Wood Street and Lassen Street.

Next as a suggestion, is my hand drawn mockup of what new signs might look like with more destination points identified.

As you know, Lassen Street was recently improved. The Baptist Church is noteworthy and the Museum is nearby. So I suggest that we guide visitors to the downtown area down Lassen Street to Sycamore. We might also consider placing additional directional signs at that intersection.

Turning right (west) onto Sycamore takes visitors past the recently remodeled Courthouse and Memorial Park is currently being improved. And I am told that Memorial Hall is slated for some exterior repairs.

Turning left onto Sycamore Street takes traffic downtown past the historic Post Office and the Chamber of Commerce office, which are much more attractive buildings than those first seen on Butte Street.

To conclude, I suggest that this endeavor would be a good use of the surplus Façade Improvement Fund. I now have a contact person at Caltrans who has expressed at least some interest in this idea, if we decide to move forward.




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łseヨ 6u!yoo






City Of Willows
HISTORIC DOWNTOWN


Wood Street at Lassen"


GASSEN AT SyCAMORE:



## CLOSED SESSION


[^0]:    *Founding Members

[^1]:    *For internal reporting purposes, investments and claim liabilities are classified as non-current.

